

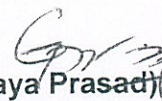
F. No. 12-1/2012 MDM 2-1  
Government of India  
Ministry of Human Resource Development  
Department of School Education & Literacy  
MDM Division  
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Shastri Bhavan, New Delhi  
Dated 5<sup>th</sup> August, 2013

**Subject:** Minutes of the Meeting of the National Steering-cum-Monitoring Committee (NSMC) for Mid Day Meal Scheme held on 25<sup>th</sup> July, 2013 under the Chairmanship of Secretary (SE&L).

The Meeting of the National Steering-cum-Monitoring Committee (NSMC) for Mid Day Meal Scheme was held on 25<sup>th</sup> July, 2013 in Shastri Bhawan, New Delhi under the Chairmanship of Shri Rajarshi Bhattacharya, Secretary, Department of School Education & Literacy.

2. A copy of the minutes of the meeting is enclosed herewith.

  
(Gaya Prasad)  
Director (MDM)  
Tel. 011-23384253  
Fax: 011-23382394

Distribution:

- i) Financial Advisor, MHRD.
- ii) Principal Advisor, Planning Commission.
- iii) Dr. C. Chandramohan, Senior Advisor, Planning Commission, Yojana Bhavan.
- iv) Ms. Kiran Gupta, Deputy Advisor, Planning Commission, Yojana Bhavan.
- v) Shri Arun Kumar Misra, Secretary, Ministry of Housing & Urban Poverty Alleviation.
- vi) Smt. Vibha Puri Das, Secretary, Ministry of Tribal Affairs.
- vii) Shri Sudhir Bhargava, Secretary, Ministry of Social Justice & Empowerment.
- viii) Shri Pradeep Kumar Deb, Secretary, Ministry of Sports.
- ix) Shri Rajeev Gupta, Secretary, Ministry of Youth Affairs.
- x) Shri C. Viswanath, Chairman-cum-Managing Director, Food Corporation of India.
- xi) Dr. R. Govinda, Vice Chancellor, NUEPA.
- xii) Prof. Pravin Sinclair, Director, NCERT.

- xiii) Shri B.S. Mohapatra, ED (Finance) Food Corporation of India.
- xiv) Shri O.P.Dani, CGM, Food Corporation of India.
- xv) Shri K. Desiraju, Secretary, Ministry of Health and Family Welfare.
- xvi) Shri Sudhir Kumar, Secretary, Ministry of Food & Public Distribution.
- xvii) Ms. Nita Chowdhury, Secretary, Ministry of Women and Child Development.
- xviii) Shri S. Vijay Kumar, Secretary, Ministry of Rural Development.
- xix) Dr. Rakesh Kumar, Joint Secretary, Ministry of Health and Family Welfare.
- xx) Shri N.K. Kashmira, Deputy Secretary, Food & Public Distribution.
- xxi) Shri Avanish K. Mishra, Ministry of Housing & Urban Poverty Alleviation.
- xxii) Shri Sangeeta Verma, Economic Advisor, Ministry of Tribal Affairs.
- xxiii) Dr. K.M. Chacko, Director, Shriram Institute for Industrial Research, New Delhi.
- xxiv) Director, National Institute of Nutrition, Tarnaka, Jamai-Osmania Post, Hyderabad – 500007.
- xxv) Dr. Prema Ramachandran, Director, Nutritional Foundation of India, C-13 Qutab Institutional Area, New Delhi – 110016.
- xxvi) Shri Biraj Patnaik, Principal Advisor, Office of Supreme Court Commissioner, B-68, 2nd Floor, Sarvodaya Enclave, New Delhi – 110017.
- xxvii) Prof. Shobha A. Udipi, Head of Department, Food and Nutrition Unit, Department of Food Science and Nutrition, S.N.D.T. Women's University, Mumbai – 400049.
- xxviii) Dr. Uma Aiyar, Reader, Food and Nutrition Unit, The M.S. University of Baroda, Pratapgunj, Vadodara – 390002, Baroda, Gujarat.
- xxix) Shri Chanchalapati Dasa, Vice Chairman, Akshaya Patra, Akshaya Patra Foundation, H K Hill, Chord Road, Bangalore-560 010.
- xxx) Smt. Sangeeta Singh, Principal Secretary, Govt. of Gujarat, Education Department, New Sachivalaya, Block No. 5, 7th Floor, Gandhinagar -383010.
- xxxi) Shri G. Kumar Naik, Secretary, Govt. of Karnataka, Primary Sec. Education Department, R.No. 641, 6th Floor, M.S. Building, Gate No. 2, Bangalore – 560001.
- xxxii) Shri D.K. Tiwari Principal Secretary, Department of Human Resource Development, Govt. of Jharkhand, MDI Building, Telephone Bhavan, Dhurva, Ranchi – 834001.
- xxxiii) Shri Hridesh Kumar, Commissioner-cum-Secretary, School Education Department, Govt. of Jammu & Kashmir, Civil Sectt., Srinagar – 190001.
- xxxiv) Shri P.S. Thangkhiew, Additional Chief Secretary, Education Department, Govt. of Meghalaya, Shillong – 796001.

- xxxv) Ms. Sommaya Kidambi, Director, SSAAT, Govt. of Andhra Pradesh.
- xxxvi) Ms. Paribraika Atmahridaya, Head Mistress, Shri Ram Krishna Sharada School, Jhargram, West Bengal.
- xxxvii) Smt. D. Sujatha, Secondary Grade Teacher, Mandal Paridshad Primary School, T.M.V. Kandriga, Srikalahasti Mandal, Distt. – Chittoor, Andhra Pradesh – 517641.
- xxxviii) Dr. Nagesh Singh, Economic Advisor, MHRD
- xxxix) Shri Yogesh Kumar, Professor, NCERT.
- xl) Dr. N. Arlappa, Assistant Director, National Institute of Nutrition, Tarnaka, Jamai-Osmania Post, Hyderabad – 500007.

**Copy to:**

- i) Sr. PPS to Secretary( SE&L).
- ii) PPS to AS(EE.I).
- iii) JS(RC) / Dir(SSP) / DS(BDS).

**Government of India  
Ministry of Human Resource Development  
Department of School Education and Literacy  
Mid Day Meal Division**

**Minutes of the meeting of National Steering-Cum-Monitoring Committee held on  
25<sup>th</sup> July, 2013 at Shastri Bhavan, New Delhi**

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The 6<sup>th</sup> meeting of the National Steering-Cum-Monitoring Committee (NSMC) on Mid Day Meal Scheme was held in New Delhi on 25<sup>th</sup> July, 2013 under the Chairmanship of Shri R. Bhattacharya, Secretary, School Education & Literacy(SE&L), Ministry of HRD to review the implementation of the Scheme and to suggest policy measures for improving the implementation of the Scheme. The list of participants is enclosed as **Annexure-I.**

2. Secretary(SE&L) welcomed the members of NSMC and other participants and requested Dr. Amarjit Singh, AS(EE.I) to take agenda items for the 6<sup>th</sup> meeting of NSMC for detailed deliberations.

3. The minutes of the 5<sup>th</sup> meeting of the NSMC were confirmed and approved by the Committee.

The Additional Secretary (EE.I) presented the Action Taken Report (ATR) on the decisions taken in the 5<sup>th</sup> meeting of NSMC held on 21<sup>st</sup> December, 2012. He stated that after receiving the concurrence of Ministry of Finance (Department of Expenditure) Rs. 296 crore were released to the State Governments during 2012-13 on account of the additional cost incurred by them for procuring unsubsidized LPG cylinders. He also stated that the States/UTs have been requested to submit the proposal for additional requirement of funds for LPG cylinders for 2013-14. On the issue of revision of MDM Guidelines, he informed that the revised draft has been prepared for MDM guidelines and the same has been circulated to the States/UTs for furnishing their comments. However, this Department has not received any comments from any State/UT. He further stated that this issue was also discussed in the Education Secretaries meeting held on 25<sup>th</sup> June, 2013 and the States/UTs were reminded to furnish their comments expeditiously. He further mentioned that the newly drafted MDM Guidelines have been shared with the experts in the area of Food safety, Community Participation & Capacity Building, Fuel Efficiency, Social Audit and PPP in MDMS etc. for their views.

AS(EE.I) also mentioned that as per the recommendation of the NSMC, EFC memo has been prepared and sent to different Ministries / Departments for their comments. He further added that comments have been received from various Departments except Planning Commission.

Secretary(SE&L), Govt. of India requested the NSMC to include the proposal for provision of eating utensils for children under Mid Day Meal Scheme. He further added that after approval of the NSMC, the same would be included in the EFC memo for taking approval of the competent authority. He requested Adviser Planning Commission for his support to the proposal. He further requested the members to share their views on the modalities for implementation of the Scheme to cover 25% children of private schools under MDMS. Ms. Sangeeta Singh, Principal Secretary, Govt. of Gujarat informed that the option is open for the children to opt with or without MDM. She suggested that funds can be provided to private school on reimbursement basis. She further added that in the schools where canteen facility is available the meals can also be subsidized. Ms. Bharathi Ghanshyam from Akshaya Patra informed that in United States of America, meals are served to all children in all schools.

Dr. C. Chandra Mohan, Senior Advisor, Planning Commission advised for proper care in identification of children from private institutions to be taken because if we have identified that they are entitled for MDM, it will become mandatory for us to provide mid day meal as per the National Food Security Ordinance 2013, which came into effect from 5<sup>th</sup> July, 2013. He suggested that food package can be delivered to schools located in urban areas and may be considered to club with private boarding schools. Dr. Mohan further added that National Food Security Ordinance provide detailed grievance redressal mechanism and it is applicable to Mid Day Meal Scheme. The Ministry of HRD must utilize the benefit of this platform for redressing the grievances of the stakeholders at various levels.

4. After the presentation of ATR on the decisions of 5<sup>th</sup> meeting of NSMC, the agenda items for the 6<sup>th</sup> meeting of NSMC were taken up for discussion:

#### **4.1 Main Agenda – Safety, Quality and Hygiene**

The Additional Secretary (EE.I) informed about the measures taken by MHRD in the aftermath of unfortunate incident taken place in Bihar. The detailed guidelines have been prepared and circulated to all the States / UTs vide letter dated 22<sup>nd</sup> July, 2013, to take immediate actions on following points:

- i) Setting up of an effective Management Structure at various levels.
- ii) Tasting of the meal by at least one teacher before it is served to the children
- iii) Safe storage and supply of ingredients to schools
- iv) Capacity building of cook-cum-helpers as well as inspection staff
- v) Procurement of pulses and ingredients of branded and Agmark quality and supply to schools on the lines of Maharashtra

- vi) Awareness about Mid Day Meal Scheme
- vii) Convening of District level Vigilance and Monitoring Committee meeting under the Chairmanship of Member of Parliament from the district.
- viii) Convening of regular review meeting at District level
- ix) Social Audit of the Scheme on the pattern of Andhra Pradesh
- x) Testing of food samples by reputed institute
- xi) Submission of Action Taken Notes on reports of the Monitoring Institutes, Joint Review Mission etc.
- xii) Need for an Emergency Medical Plan

Secretary(SE&L) requested members to share their views on agenda points. Ms. Sangeeta Singh, Principal Secretary, Gujarat mentioned that the Gujarat Civil Supply Corporation is supplying pulses, oil, salt etc. on quarterly basis to schools. The fortified oil is used under Mid Day Meal Scheme. She further mentioned that Government of Gujarat is in process of getting the food analysis of MDM to be done by the NABL labs. She also stated that all the cook-cum-helpers engaged under MDM have been imparted training. On community participation she said NRIs have contributed the cooking and eating utensils in many schools. She further opined that the recent visit of Joint Review Mission for MDM in the State has been very fruitful and given a number of very useful recommendations on the issue of malnutrition.

Mr. Chanchalapati Dasa, Vice-President, Akshya Patra Foundation suggested that teacher has to taste the food an hour advance. He stressed on the urgent need of capacity building and training of cook- cum-helpers. He also emphasized the need of greater focus on the monitoring of the MDM. He suggested for setting up of National Mid Day Meal Authority (MDMA) at National/State/District/Block level for effective implementation of MDM. He also stated that the issues related to Food safety are required to be dealt very strictly. He suggested that food technologist may be engaged for monitoring of the kitchen. Mr. Dasa has also opined that Mid Day Meal University may be setup in each Zone on the lines of McDonald University.

Vice-President, Akshaya Patra cautioned that cooking at school level for a particular school and cooking in centralized kitchens for number of schools is very different in nature and, therefore, the issues related to food safety, cooking of food and hygiene etc. differs for both methods of cooking. He, therefore, requested that there should be separate measures and guidelines for schools based kitchens and centralized kitchens. He also suggested for setting up of patrolling teams at various levels for monitoring of MDMS. He also advised for exploring the possibilities of utilizing the funds available

under Corporate Social Responsibility (CSR). Secretary (SE&L) requested him to give suggestions on safety aspects for school based kitchens in addition to Centralised Kitchens.

Shri Hridayesh Kumar, Secretary, Govt. of Jammu & Kashmir, has also stressed on strengthening of monitoring mechanism. He was also of the view to rope in NABL laboratories in the Mid Day Meal Scheme for quality check of cooked MDM. He also raised concern about the quality of rice supplied by the Food Corporation of India, as there were some instances of quality of rice below FAQ. He also apprised that J&K Government is in the process of setting up of Block Level Committee under the chairmanship of Hon'ble MLA to review the scheme. Secretary (SE&L) observed that the quality of rice should be tested scientifically on randomly selected samples from the FCI.

AS (EE.I) informed that the Ministry has circulated design of the kitchen-cum-store to all the States / UTs for safe storage of food, cooking of mid day meal in hygienic environment and a place for washing hands by the students. The remaining kitchen-cum-stores will be constructed on the new designs as advised by MHRD and the States / UTs are requested to ensure completion of kitchen-cum-stores expeditiously so that the foodgrains etc. are stored properly in the kitchen-cum-stores, in storage bins, to avoid moisture and pest infestation. The storage bins should be procured from the funds available under the Scheme and properly labelled for safe storage to avoid any contamination.

Ms Somya Kidambi mentioned that the Social audit of MDM on pilot basis has been conducted in the districts of Khammam and Chittoor of Andhra Pradesh. She also raised the issue of quality of rice found less than the FAQ. Secretary (SE&L) requested the FCI officials to look in to the matter on urgent basis. The Executive Director, FCI assured that the matter will be examined and status would be intimated to the Ministry of HRD.

Shri Rakesh Kumar, Joint Secretary, Ministry of Health emphasized upon the importance of hand washing for both children as well as cook-cum-helpers. He also suggested for regular health check-up of cook-cum-helpers also by the health department. Secretary (SE&L) mentioned that in every PAB meeting and all other meetings the performance on implementation of School Health Programme has been reviewed in detail. He further added that most of the States have informed about very poor or almost no convergence with their respective health departments for School Health Programme. He requested the Ministry of Health to review this aspect with their meeting with the State Health Departments. Secretary (SE&L) appreciated the proposal for health check up of cook-cum-helpers.

The representative of National Institute of Nutrition, Hyderabad mentioned that children are using 50% RDA for micro-nutrient. He suggested that green leafy vegetables and other locally available and seasonal fruits may be provided to the children to meet micro-nutrient requirement.

Dr. Prema Ramachandran, Director, Nutrition Foundation of India mentioned that the MDM was initiated with a goal to increase the enrollment and reduce the dropout rate. Currently, micronutrient deficiency has emerged as a much bigger problem. She further emphasized that Green leafy vegetables and double fortified salt should be added in the diets of the children. She also suggested to add legumes in MDM. She mentioned that district health survey and AHS survey results will be released in the 2014 and the data then may help in focusing on the districts/blocks which are suffering from malnutrition. On monitoring aspects she opined that community is the best monitor and should be encouraged for monitoring and supervision of MDMS.

The representative of the Department of Food & Public Distribution suggested that whenever inferior quality of food is supplied by the FCI, this may be brought to the notice of Department of Food & Public Distribution.

#### **4.2 Scientific testing of food samples by recognised and accredited laboratories**

AS (EE.I) informed that the Govt. of NCT of Delhi has engaged the services of Shriram Institute for Industrial Research, Delhi to collect the food sample from the centralized kitchen and schools to test for calorific and nutritional norms. He informed that the officials of the MHRD had a detailed meeting with the senior officials of Shriram Institute for Industrial Research for refining their testing protocols and to carry out similar testing in various parts of the country. Recently on behalf of the MHRD the officials of Shriram Institute for Industrial Research have collected samples from NAANDI foundation at Hyderabad and 3 Centralized Kitchens in Delhi along with the samples from the schools where these kitchens are supplying the MDM.

AS (EE.I) proposed to engage the services of National Accreditation Board of Laboratories accredited labs in different part of the country to carry out scientific testing of food samples in different parts of the country to ensure that quality food without any contamination is being served to the children. He further added that the Ministry of HRD is in a process of collaboration with the Shriram Institute for Industrial Research and other NABL accredited labs to do the sample testing of the food. The NSMC recommended to carry out food testing by the Shriram Institute for Industrial Research and labs accredited by NABL.



### **4.3 Provisions for eating utensils for children**

AS (EE.I) stated that the independent Monitoring Institutes, Joint Review Mission and Office of Supreme Court Commissioner have reported that eating utensils are not available in the schools. In some States, it is observed that communities have also contributed eating utensils in few schools. However, in most States the arrangements are very unsatisfactory. At a number of places it was noticed that the children were eating on their notebooks or very small eating boxes. The field visit of central team also observed that in the absence of the eating utensils, children carry tiffin/plates from their home. It is proposed to provide Central Assistance for procurement of eating utensils. The financial implications would have to be met from the budgetary provisions of the scheme. Secretary (SE&L), suggested to include the proposal in the EFC memo. NSMC strongly recommended the proposal with advise to include in the EFC memo for taking approval of the competent authority.

### **4.4 System of Procurement of Cooking ingredients, etc. and Safe Storage**

Many studies have reported that quality of the material and ingredients are not satisfactory and there is a need to look into the matter and devise mechanisms for supply of quality Agmark pulses, edible oils and condiments for MDMS to ensure quality nutritional MDMS for the children. It is relevant to mention that State Governments of Maharashtra, Odisha, Punjab, Tamil Nadu etc. are procuring and supplying ingredients through the States PSUs. States / UTs to examine similar mechanisms or any other mechanism suitable to the States for supply of quality ingredients. The NSMC also recommended that detailed guideline must be issued to all States / UTs to ensure quality procurement and safe storage.

### **4.5 Contingency Plan for any untoward incident**

The MDM Guidelines envisage that all necessary steps should be taken to avoid any untoward incident in the school. If any such accident does occur in the school, it should be the responsibility of the Head Master to inform District Education Officer / District Health Officer / District Magistrate without any delay. All the States / UTs should issue necessary instructions for linkages with primary health centre / community health centre / district hospital to ensure early treatment of the children. The District authorities should ensure that prompt medical attention is provided to children in the nearby medical facility or by deputing a doctor to the school. Dr. C. Chandra Mohan, Senior Advisor, Planning Commission advised that emergency numbers should be displayed prominently in the schools. It is proposed to constitute an Expert Committee for preparation of Guidelines for contingency Plan. The NSMC approved the proposal of the Ministry for formation of Expert Committee comprising of experts from the related areas.

#### **4.6 Baseline Study for assessing the Impact of MDMS**

AS (EE.I) informed that no baseline study has been conducted for MDMS since inception of the Scheme and, therefore, it is not possible to assess the impact of MDMS. He proposed to conduct baseline study for assessing the impact of MDMS. He further informed that zone-wise studies may be carried out through Home Sciences Colleges and Monitoring Institutes during the financial year. Dr. C. Chandra Mohan advised that the baseline study should be conducted across the country instead of Zone basis. He suggested that Indian Institute of Population Sciences (IIPS) and National Institute of Nutrition (NIN), Hyderabad may be engaged to carry out baseline study for assessing the impact of the Mid Day Meal Scheme across the country. Dr. R. Govinda, Vice Chancellor, NUEPA endorsed the views of Dr. Chandra Mohan and suggested that design of the study should be national and for field work local institute may be considered. The NSMC recommended to carry out baseline study with the help of IIPS and NIN for assessing the impact of MDMS as per the national level across the country.

#### **4.7 Monitoring of the Scheme through IVRS system**

AS (EE.I) informed that the recently created portal for MDM-MIS has stabilized. As the end of the March, 2013, 82% of the schools have completed the data entry into the portal. The State wise data will be analysed for further awareness. The RFP document for empanelment of Service Providers for IVRS has been prepared and approval of the competent authority is being taken. This would enable to monitor the Scheme on a real time basis through community participation.

Prof. Yogesh Kumar, NCERT mentioned that parents are already monitoring the scheme but there is an urgent need to capacity building of the parents on the different aspects of monitoring. He also stressed on the strengthening and capacity building of member of School Management Committees.

The meeting ended with a vote of thanks to the Chair.

List of Participants

1. Shri Rajarshi Bhattacharya Secretary (SE&L), Ministry of Human Resource Development, Department of School Education & Literacy, Shastri Bhavan, New Delhi.
2. Dr. Amarjit Singh, Additional Secretary (EE.I), Ministry of Human Resource Development, Department of School Education & Literacy, Shastri Bhavan, New Delhi.
3. Ms. Sangeeta Singh, Principal Secretary, Govt. of Gujarat, Block No. 5/8<sup>th</sup> Floor, Sardar Bhavan, Gandhinagar – 382010.
4. Shri Hirdesh Kumar Singh, Secretary, School Education, Govt. of Jammu & Kashmir, Civil Secretariat, Srinagar.
5. Dr. Rakesh Kumar, Joint Secretary (RCH), Ministry of Health and Family Welfare.
6. Shri Gaya Prasad, Director (MDM), Ministry of Human Resource Development, Department of School Education & Literacy, Shastri Bhavan, New Delhi.
7. Dr. Suparna S. Pachouri, Director (MDM & EFA), Ministry of Human Resource Development, Department of School Education & Literacy, Shastri Bhavan, New Delhi.
8. Shri B.D. Shivani, Deputy Secretary (MDM), Ministry of Human Resource Development, Department of School Education & Literacy, Shastri Bhavan, New Delhi.
9. Shri Anil Kakria, Deputy Secretary (Finance), Ministry of Human Resource Development, Shastri Bhavan, New Delhi.
10. Shri Rajeev Kumar, Under Secretary (MDM 2-1), Ministry of Human Resource Development, Department of School Education & Literacy, Shastri Bhavan, New Delhi.
11. Shri N.K. Kashmira, Deputy Secretary, Department of Food & Public Distribution.
12. Shri Avanish K. Mishra, Deputy Secretary, Ministry of Urban Poverty Alleviation, Nirman Bhavan, New Delhi.

13. Ms. Kiran Gupta, Deputy Advisor (HRD), Planning Commission, Yojana Bhavan, New Delhi.
14. Ms. Sangeeta Verma, Economic Advisor, Ministry of Tribal Affairs, Shastri Bhavan, New Delhi.
15. Shri Nagesh Singh, Economic Adviser, Ministry of Human Resource Development, Department of School Education & Literacy, Shastri Bhavan, New Delhi.
16. Dr. C. Chandramohan, Senior Advisor, Planning Commission, New Delhi.
17. Dr. Ruchika Arora, Consultant, Child Health, Ministry of Health and Family Welfare.
18. Shri Kabir Vajpeyi, Advisor Infrastructure, SSA (MHRD) and Principal Architect Vinyas, Centre for Architectural Research & Design, C-74, Anupam Apartments, Plot B-13, Vasundhara Enclave, Delhi – 110096.
19. Ms. Sommya Kidambi, Director, SSAAT, Govt. of AP, Dwacra Building, Lower Tank, Bund Road, Hyderabad.
20. Dr. K. M. Chacko, Director, Shriram Institute for Industrial Research, 19 University Road, Delhi – 110007.
21. Dr. Prema Ramachandran, Director, Nutrition Foundation of India, India Habitat Centre, Core 4A, Upper Ground Floor, Lodhi Road, New Delhi - 110003.
22. Shri Chanchalpathi Das, Vice Chairman, The Akshaya Patra Foundation, HK Hill, Bangalore.
23. Ms Bharathi Ghanashyam, Director, Communications, The Akshaya Patra Foundation, HK Hill, Bangalore.
24. Dr. M.L. Aggarwal, Deputy Director, Shriram Institute for Industrial Research, 19 University Road, Delhi – 110007.
25. Dr. N. Arlappa, Assistant Director, National Institute of Nutrition, Hyderabad.
26. Shri P.P. Singh, Executive Director (Sales), Food Corporation of India, 16-20, Barakhamba Lane, New Delhi- 110001.
27. Shri O.P. Dani, Chief General Manager, Food Corporation of India, 16-20, Barakhamba Lane, New Delhi- 110001.
28. Mrs. Radhika Sharma, Food Scientist, Shriram Institute for Industrial Research, 19 University Road, Delhi – 110007.

29. Dr. S.K. Chib, Consultant, Shriram Institute for Industrial Research, 19 University Road, Delhi – 110007.
30. Shri Yogesh Kumar, Professor, NCERT, New Delhi.
31. Shri B.S. Mohapatra, ED (Finance), Food Corporation of India, 16-20, Barakhamba Lane, New Delhi- 110001.
32. Shri Anurag Gupta, General Manager (Sales), Food Corporation of India, 16-20, Barakhamba Lane, New Delhi- 110001
33. Shri R. Govinda, NUEPA, New Delhi.
34. Mrs. Monica Singh, Shriram Institute for Industrial Research, 19 University Road, Delhi – 110007.
35. Shri M.C. Kandpal, Shriram Institute for Industrial Research, 19 University Road, Delhi – 110007.
36. Shri Sunil Kumar Sinha, Senior Consultant (MIS), NSG-MDM, Ed.CIL.
37. Dr. Mridula Sircar, Consultant, Plan Monitoring, NSG-MDM, Ed.CIL.
38. Dr. Anindita Shukla, Consultant (Food & Nutrition), NSG-MDM, Ed.CIL.